Objective		Estimated		% Com	pletion		Comment
Description	Lead	Completion Date	APR	JULY	ост	DEC	(Updated Quarterly)
Financial Policy Review	CS/JW	April 2017	100				The Committee met in March and recommends no changes in 2017 but may consider changes in 2018 during budgeting.
City/TBD Biennial Budget Modifications & PRSA Annual Budget	cs	Nov/Dec 2017	25	50			The City is on a biennial budget process. 2017 was the full budget year, 2018 is limited to budget amendments and minor modifications. 2017 2 <sup>nd</sup> Quarter Budget Amendment provided for July meeting. PRSA budget will be conducted with the PRSA Board in November.
Cost Allocation Plan	CS	March 2017	100				In the last audit for the City a recommendation was made to create a written cost allocation plan. The plan is used as a basis for reassessment and assignment of funding for the 2017/2018 budget. Staff has completed the document that was presented to the Finance Committee in March and is now being requested for approval by the full Council in April.
Quarterly City Newsletter	ALL	Nov. 2017	25	50			Publication months: FEB. MAY. AUG. NOV.
Flood Control Zone District (FCZD)	Chelan Cty/HA	2017					The FCZD Committee has finalized the Flood Control Zone Master Plan Draft and will be releasing it for public review and comment in January of 2017.
City/TBD/PRSA Annual Reports – 2016	cs	May 30, 2017	30	100			These reports are required by the State annually to be completed within 150 days in the year following the previous year. At this time the PRSA and TBD reports are completed awaiting review by Councilmembers Bretz and Wilson.
Lodging Tax Annual Report	cs	March 15, 2017	100				This report is required by the State to be completed annually by March 1 <sup>st</sup> of each year.
Grant Administration	cs	Dec. 2017	25	50			Currently the finance department is administering 12 open grants and 2 WWTP planning loans of which one is forgivable. Finance continues to monitor Meadowlark LID Project Costs for the offsite utilities. DOE Solar/Energy (2 State), Meadowlark Trail (1 Fed/1State), Crosswalks (2 State), Residential Overlay (TIB), Pine Street (1 Fed/1 TIB). Regionalization Study(1 Local), TIB Emergency Repairs (1 State), WSDOT Bike Counter (1 Fed) PW is currently applying for a new Water Meter Grant and staff continues to seek more grant funding for Pine Street Construction.

Objective Description	Lead	Estimated Completion Date	APR	% Comp	pletion OCT	DEC	Comment (Updated Quarterly)
Icicle Work Group	JW	TBD	10	10			The Icicle Work Group is made up of various stakeholders with interests in the stream flow and water rights associated with Icicle Creek. The group is now making presentations to State and Federal representatives for funding in the 2017/2018 budget years for additional study and initial design work. Work continues on the response to Environmental Review for the slate of projects, tentative release date is October 2017.
Water Rights Application	JW	TBD	45	45			Council approved agreements for participation in the Coordinated Cost Reimbursement program through Chelan County. A letter with requested Water Rights allocation has been sent to the DOE for review, April 7, 2017. Waiting on response from DOE
Utility Regionalization Study	JW	Dec 2017	15	20			FCS Group was selected as primary consultant for project. Council approved the contract with FCS Group in June 2017. Coordinating initial kickoff meeting at this time.
Personnel Hiring	JW	TBD	75	75			Seasonal and part-time hiring continue to be an ongoing issue. Council approved overall pay adjustment for these positions in May 2017.
Regional Stormwater / Wetland Strategy / Management Plan	All	Oct. 2016	100				On December 13, 2016, Council reviewed and studied the Master Plan in preparation of adoption. Minor edits were discussed regarding a clear applicability threshold. Plan accepted by Council Feb. 28, 2017
Loadman Weight System	HA/CS	HOLD					Presently the system hardware redesign by the contractor has failed to meet project specifications. The project has been suspended, awaiting reconsideration by the contractor.

Objective	Lead	Estimated Completion		% Com	pletion		Comment (Updated Quarterly)
Description		Date	APR	JULY	ост	DEC	
Housing Affordability Task Force	NP/JW	Dec. 2017	40	90			Taskforce was formed by the Mayor in June 2016 to study housing affordability in Leavenworth and to develop recommendations to address this issue for the Planning Commission and City Council. The Task Force's Housing Needs Assessment has been circulated, and subcommittees are developing recommendations. Final recommendations have been crafted for the August Council Study Session.
Overnight Rental Enforcement Initiative	JW/NP	May 2017 / ongoing	20	25			The City is in the process of an informational / educational campaign. One tool is a city-wide informational pamphlet ("door hanger") going out to all residential properties. The City's efforts, at this time, is to provide information for those that may not be aware of the City's codes. The door hangers are not "targeted" to individual properties (or on a list). Basically, in an effort to be comprehensive and equitable, no residential property was excluded. Individual Case Files development continues with Pacific Security.
Economic Development & Utilities Elements	NP	July, 2017	70	70			2017 State mandated comprehensive plan and development regulations (RCW 36.70A.130) update. The PC continues with the revision process.
Transportation & Capital Facilities & Land Use Elements	NP	July, 2017	40	70			2017 State mandated comprehensive plan and development regulations (RCW 36.70A.130) update. The PC continues with the revision process.
Housing & Parks and Recreation Elements	NP	July, 2017	60	70			2017 State mandated comprehensive plan and development regulations (RCW 36.70A.130) update. The PC continues with the revision process.

Objective December	l and	Estimated	,	% Com <sub>l</sub>	pletion		Comment
Objective Description	Lead	Completion Date	APR	JULY	ост	DEC	(Updated Quarterly)
Transportation Element update - Future Streets Map	NP	July, 2017	50	70			Update the future streets map within the Transportation Element, and add streets to create planned circulation patterns ("Grid" street). The PC is working closely with Chelan County on developing the future streets map. Chelan County Public Works Department: Paula Cox PE, Assistant County Engineer. Draft map has been through the first revisions, and moving forward.
2017 Comprehensive Plan	NP	July, 2017	15	70			Media outreach intensifies. Planning Commission - May 17, 2017 First Review of Entire Comp Plan. June 7, 2017 Second Review of Entire Comp Plan. The PC continues with the revision process. Council study session TBD; and Hearing TBD
LMC - Update the OWBAT Substantial Alteration threshold.	NP	TBD					Rescheduled for 2018 - Exempt sprinkler costs or other similar life safety improvements from the calculations of substantial alterations. Expand Admin Deviations and flexibility in review of remodels in regarding to "triggering" the threshold for total exterior compliance with the OWBAT.
"Split Zoning" clean-up city-wide. Alleys as delineators.	NP	TBD					Rescheduled for 2018 Review the existing land use maps and revised to remove "bisected" properties.
Increase height of GC from 35' to 50'	NP	March 2017	100				Council Hearing on January 10, 2017 remanded back to Planning Commission for further study. Planning Commission reviewed and making recommendations February 1, 2017. Adopted with revisions.

Objective		Estimated		% Com	pletion		Comment
Description	Lead	Completion Date	APR	JULY	ост	DEC	(Updated Quarterly)
PC review of Housing Affordability Task Force recommendations	NP	TBD					Housing recommendations and/or study from the Mayoral Housing Affordability Ad Hoc Committee
Tiny Homes / substandard lot (less than 60ft)	NP	TBD					The "tiny home" trend is developing throughout the nation, and the Council desires a proactive approach to this housing option. The Mayor's Ad Hoc Committee for Affordable Housing will be conducting research and develop recommendations to increase housing stock and housing options. Study small lots, and research if 'sized right' buildings are necessary to address "scale" and impact.
Create "forgiving fees" LMC and/or "forgo fees" option	NP	TBD					Planning Commission's draft of new LMC is to be relayed to the Mayor's Ad Hoc Committee for Affordable Housing.
Stormwater / Wetland Master Plan regulation implementation	NP	TBD					The Stormwater / Wetland Master Plan has been approved. The next step is to begin developing the implementing regulations to reflect this innovative Plan.
ADU Setback Reduction	NP	TBD					Develop Administrative Deviation standards, specifications and criteria for the reduction of setbacks from alleys for ADU.
Water System Plan	JW/HA	Dec. 2017	35	50			A first draft of the Water Plan is currently being reviewed by City staff. Varela & Associates will be scheduled for a future City Council meeting to present a final draft to the City Council prior to sending a draft for Department of Ecology review.

Objective	Lead	Estimated Completion		% Com	oletion		Comment
Description	Leau	Date	APR	JULY	ост	DEC	(Updated Quarterly)
Waste Water Treatment Plant Facility Plan: TMDL Compliance/Facility Upgrades WWTP	JW/HA Varela & Asst.	December 2016	80	90			Varela & Associates, Inc. has developed a summary of technical memoranda for the wastewater facilities planning and will be presenting a draft facility plan to Council at study session on January 10, 2017. DOE initial review of plan and Varela & Associates have submitted response. After a review the next step will be for a public review of the plan.
Waste Water Treatment Plant Discharge Permit Renewal	JW/HA	July 2017	15	20			Initial flow information, compliance info, and request for renewal submitted to DOE in August 2014. City was contacted in May on a new draft permit from DOE. A response was provided and waiting for DOE response to comments. Permit will cover period through August 2020.
Utility Rate Study	CS/JW	2017	5	15			A utility rate study examines the financial viability of the City utilities and after reviewing operating costs, debt service and future needed capital improvements provides the Council with the suggested rates and fees for each utility. Council award HDR Engineering with contract. Initial data collection and review underway.
Well Improvements	АВ/НА	2017	85				Overhaul of Well # 2 has been completed. Interior painting to be scheduled for possible in-house consideration fall/ winter of 2017.
Well Site Grounds Cleanup	НА	2017		50			Project includes general cleanup and organization of surrounding property. Work continues.

Objective Description	Lead	Estimated Completion	% Completion			Comment (Updated Quarterly)	
Description		Date	APR	JULY	ОСТ	DEC	(Opuated Quarterly)
Replacement of Water Intake Screens (Icicle)	HA/AB	TBD	5	5			Chelan County DNR and Trout Unlimited have secured funding for design of screens for the water intake on Icicle Creek. This project driven by TU Boulder Field Fish Passage Project.
Water Plant/System Improvements	HA/AN	Dec 2017	25	60			Inspection of the existing reservoirs has been completed with no major complications. Chlorine safety handling equipment has been installed at the Water Plant and is in process at the well site. Upgrade of the radio communication equipment is scheduled is ongoing.
Public Works Facility Master Planning	JW/HA	August 2017	5	15			This planning process is necessary because of the expansion and additional room needed for the Waste Treatment Plant. The master plan would consider the current Public Works configuration and locations, current and future space needs and provide a recommendation for land use and needed facilities. RH2 Engineering has provided a preliminary master plan to be discussed at upcoming Public Works committee meeting.
Festhalle Improvements	JW/HA	TBD					The Festhalle Oversight Committee has completed the initial list of improvements. The Committee is currently looking at improvements to the loading dock area and additional sound baffling. No specific plans at this time.
Warehouse Parking Improvements	JW/HA	Fall 2017	50	60			Installation of railing completed. P2 and P3 Paystations are online, pay structure needed. Landscaping and and Jersey Barriers for P2 still tentatively scheduled for this year.
Water Meter Replacement	HA/JW	Dec 2018	10	10			The Council has identified the replacement of the existing 25-30 year old water meters as a priority project. The City submitted a WaterSMART grant application for 50% funding in January 2017. Still awaiting information on grant award.

Objective Description	Lead	Estimated completion	% Complet		pletion		Comment (Undeted Overterly)
		Date	APR	JULY	ОСТ	DEC	(Updated Quarterly)
DOT Property Acquisition	JW	TBD	10	15			Pacific Appraisal has completed property appraisal for DOT. Awaiting release of appraisal information by DOT
Parking Study	JW	TBD	10	25			Williams Consulting has been contracted to conduct study. Study schedule being developed along with selecting members for stakeholders group.
Gustav's/LINK Transit Crosswalks	HA/JW	2017/2018	5	15			New project prospectus approved by DOT for the addition of HAWK Crosswalk signals. TDH Engineering developing construction plans.
City Hall Improvements	HA/CS	2017	5	50			These projects include painting of the interior entrance and hallways at City Hall and the upgrade of presentation equipment and recording/amplification in the Council Chambers. At this time staff has reviewed the AV needs for the Chamber and are awaiting installation on equipment; electrical outlets have been installed.
Chumstick W/S - Multi Use Trail Project	JW/HA	Spring 2017	85	90			Project is substantially completed. Project close out/paper work underway.
LID #24 Implementation	JW/CS	June 2017	15	15			Awaiting close out of project so all costs are identified. Anticipate September to begin public notice period for bonding and assignment of assessments
Pine Street Funding Strategy	JW/HA	December 2017	65				Project is ¾ funded at this time with Olson project completing ¼ of rebuild, \$705,000 federal funds secured, \$200,000 provide by Cascade School District, \$250,000 through TIB. DOT authorized use of funds for engineering and design June 30 <sup>th</sup> 2017. TIB Grant application for construction funding due August 15, 2017

Objective Description	Lead	Estimated completion		% Comլ	oletion		Comment
Objective Description	Load	Date	APR	JULY	ост	DEC	(Updated Quarterly)
Street Extension from Titus to Chumstick Hwy.	JW/NP /HA	TBD					Begin conversations with developer and Chelan County on future road construction project. Design and funding program need to be developed.
Cemetery Software	AR/HA	May 2017	70	75			Project includes replacement of outdated software. Initial data transfer and software installation has been completed. Additional missing data is in the process of being installed in conjunction with fine tuning of the application. Massive data transfer in progress, scheduled for completion May of 2017.
Cemetery Kiosk	НА	Summer 2017					Project involves developing a directional Kiosk at the cemetery based on the capabilities of the new software. Awaiting software completion and data entry of lot information.
Residential Street Asphalt Maintenance Program	НА	August 2017	20	35			City awarded TIB Funding for reclamation and asphalt improvement to Whitman Street and Commercial Street (3 <sup>rd</sup> to Joseph). Council rejected one bid that was received, project to be rebid in January 2018. Asphalt spot repair project bid in June, Council to review bids received at July Council Meeting.
Tubing and Rafting	HA/ JW	September 2017	10	100			Continue to monitor this issue for compliance with agreements, bad behavior, and overuse of Waterfront Park. New contracts being drafted for 2017 season.
Front Street Restroom Expansion	HA/J W	December 2017					This project is the expansion of the restrooms located in Front Street Park and possible addition of temporary restrooms near 10 <sup>th</sup> and Front Street.

## Annual Objective and Project Tracker 2017 July 2017

Objective Description	Lood	Estimated		% Comp	oletion		Comment
Objective Description	Lead	completion Date	APR	JULY	ост	DEC	(Updated Quarterly)
Skate Park Removal and Replacement Plan	JW/NP	July 2017	80	80			Grindline in conjunction with the ad hoc committee is in the final stages of design to be presented to Council for approval. Construction scheduled for spring of 2017, with completion June /July. Upon approval of final design, transmit to RCO for change to meet mandated obligation.
Skate Park Design and Construction	HA/J W	July 2017	20	90			Grindline in conjunction with the ad hoc committee is in the final stages of design presented to Council for approval. Construction began May 1, 2017 with completion scheduled for July.
Osborn School Site	JW	2018					MOU has been drafted that would provide City Purchase Option on remnant parcel. Awaiting Council and District consideration of approval.
Park Plaza Planning/Construction	JW	2017					Focus of project is identifying funding program and further refinement of cost estimates. Have begun final design with estimated cost of plaza area at \$366,000. Project on hold at this time, design at 80%
Expansion of Recycling Program in Downtown core	НА	June 2017	50	85			Addition of recycling containers and change in operations to accommodate expansion of recycling program. Program included in 2017 budget. New containers received and will be put in place in July.

Equipment Purchases:	Lead	Completio n Date	2017 Recommended Equipment Purchases						
2017 Minicat and Trailer	HA/CS	December 2017	100	-	-	-	This is the replacement of the 1991 Cat Backhoe used at the Cemetery to assist in burials. This item is included in the budget to be replaced with a minicat and trailer at an estimated budget of \$81,235; however, staff is looking at a slightly used minicat that will lower the replacement cost to increase funding to other equipment. Minicat was approved by Council and purchased in March for \$46,070 (tax included).		
2017 Mower	HA/CS	June 2017	100				This is the replacement of a 2010 mower; 1 of the 2 riding lawn mowers used for parks and the cemetery. This item is estimated at \$18,929. New mower was approved by Council in March and purchased in April for \$20,278 (tax included).		
2017 Ford F-350 XL Super Duty 4x4 Truck/Plow/Dump/Sand	HA/CS	December 2017	50	100			This is the replacement of the 2002 Ford F-350 4x4 used for plowing, sanding, dumping and other public works related work. Est. cost is \$37,970 for a new vehicle. Council has authorized this purchase and truck has been delivered.		
2017 Parks Light Pick- up	HA/CS	June 2017	50	100			This is the replacement of the 1998 Ford F-150 XLT Triton V8 4X4 that is currently budgeted at \$20,000. Estimates have been gathered and to replace with a 4X4 the Staff will request an increase to \$26,000 to complete the purchase. This increase will be offset by the reduction of the minicat noted above. Council has authorized this purchase and truck has been delivered.		

## Annual Objective and Project Tracker 2017 July 2017

## LEGAL

Objective Description	Lead	Comment
Water Rights Negotiations	JW	Tom Pors, legal consultant, ongoing discussion with Department of Ecology to develop a settlement agreement. Icicle Water Work Group working on identifying projects that may result in additional water rights and litigation settlement. Update to District Court submitted by City and DOE Sept. 2015, Icicle Work Group solution still appears as the best option for both parties.1 <sup>st</sup> Qtr. 2017 notice to Court on stay have been filed by City and DOE.
Water Rights Transfer Process	JW	City has had several land owners requesting the transfer of water rights (typically well water rights) to the City. Process needs to be explored and developed to acquire these rights
Overnight Rental Enforcement	JW	Public outreach and investigation underway at this time.

<b>Objective Description</b>	New Projects, Initiatives or Pending Projects  The items listed below are items that are new for 2016 or on hold from previous years:
"Pocket" Park exploration and study	Parks Plan. This topic may evolve with the Osborn site discussion.
Icicle II Station Design Work	On hold until funding is secured.
Emergency Response Ordinance.	Staff will be reviewing ordinances pertaining to emergency response powers necessary when the Council/Mayor declares a significant disaster has occurred. Ordinance changes may be necessary to ensure City can recover reimbursement funding where possible and address public health issues quickly and deliberately.
"Sister City" Initiative	Selected potential cities identified, next step is to develop introductory letter and package.
Addition of Fire/Water feature in the downtown area.	Item has been referred to the Downtown Steering Committee to be considered with the Royal Lady Plaza Planning.
Community Planning Assistance for Wildfires Program (CPAW)	March 23, 2016 City of Wenatchee kick-off meeting. Leavenworth's participation may develop into use of this information to develop its Wildfire Master Plan. DNR Natural Hazards Plan was previously adopted, and a Leavenworth-centric plan can be created. Chelan County has initiated additional discussions on Wildfire Master Planning Program, City staff participating.
Hartwig Easement/Front Street Park	Consideration of permanent easement on West end of Front Street Park. Council approved agreements documents on January 10, 2017. Developer provided completed/signed documents to the City on June 26, 2017. Documents signed and recorded by City on June 29 <sup>th</sup> , 2017.
Purchase of Lane Residence	Consideration on the purchase of property adjacent to the PW facility. Appraisal completed, collecting additional background information.
PUD Substation Siting	Electric load within Leavenworth area at approximately 80% of capacity. Community involved with PUD on public process to identify new substation location. Final recommendation and study information to be presented to Council on July 11 <sup>th</sup> , 2017.
Drinking Water Providers Partnership Grant	In cooperation with Cascadia Conservation District, the agencies are using grant funding awarded to develop a program for public outreach and education on the Icicle Watershed which is the main source of the City water supply. City partnering with Forest Service and Cascadia Conservation to develop educational program.
Apple Maggot Quarantine Issue	The City was informed on June 8 <sup>th</sup> that it could no longer haul yardwaste or brush to Stemilt for recycling. In addition the Department of Agriculture requires that the City continue a yard waste disposal program to allow for solid waste to be taken to the Dryden Transfer Station. City will need to implement alternative yard waste program by July 31, 2017.

RD Funding Application	Application for funding due on July 15, 2017. \$13M funding request for Waste Treatment Facility improvements and collection system improvements.